

| RAID ID | RAID Type | Category                     | Work stream if applic | Date Identif | Description  | Impact   | Financial Impact if km     | Likelihood | Severity | Priority | Counter measures  | Residual L | Residual S | Residual Pr | Assigned to | Role            | Status   | Author                    | Date of last up | Date comm | Service area            | Available to public     |                         |                         |  |
|---------|-----------|------------------------------|-----------------------|--------------|--|--|----------------------------|------------|----------|----------|---|------------|------------|-------------|-------------|-----------------|----------|---------------------------|-----------------|-----------|-------------------------|-------------------------|-------------------------|-------------------------|--|
| R047    | Risk      | Finance                      |                       | 28/07/21     | Funding not available for project  | Project Failure  | Severe                     | Low        | High     | Yellow   | Ensure available funding through PwLB as agreed prior to commencing tendering exercises   | Low        | High       | Yellow      | Sam Phyll   | Project Manager | Active   | sam.phyll@hastings.gov.uk | 24/09/21 15:28  | 31/08/21  | Tackling Climate Change |                         |                         |                         |  |
| R048    | Risk      | Legal                        |                       | 28/07/21     | PPA and Lease not approved   | Project Failure  |                            | Medium     | High     | Red      | Early and comprehensive engagement with legal department with working examples of PPA and Leases from other Councils.   | Low        | High       | Yellow      | Sam Phyll   | Project Manager | Closed   | sam.phyll@hastings.gov.uk | 01/09/21 14:43  | 31/08/21  | Tackling Climate Change |                         |                         |                         |  |
| R049    | Risk      | Business/Project/Work stream |                       | 28/07/21     | Staffing Resource across differing service areas not sufficient enough to progress project | delays to project  |                            | Medium     | Medium   | Yellow   | Ensure project team works closely with and supports other service areas to not over burden them.  | Low        | Low        | Green       | Sam Phyll   | Project Manager | Closed   | sam.phyll@hastings.gov.uk | 01/09/21 14:43  |           |                         |                         |                         |                         |  |
| R050    | Risk      | Community/Technical          |                       | 28/07/21     | PPA offer from Council is not competitive enough to entice businesses                      | Reduced returns  | reduced earnings over time | Medium     | Medium   | Yellow   | ensure calculations are carried out accurately and compared to up to date bills, agree a bottom line figure with finance to enable negotiation over price if necessary  | Low        | Low        | Green       | Sam Phyll   | Project Manager | Reducing | sam.phyll@hastings.gov.uk | 11/10/21 10:41  |           | 11/10/21                | Tackling Climate Change |                         |                         |  |
| R051    | Risk      | Project/Work stream          |                       | 28/07/21     | supply chain issues with importation of equipment  | delays to on site work   |                            | Medium     | Medium   | Yellow   | allow for broad range of manufacturers of mainline materials on spec, and allow for material changes between tender and installation as long as overall outputs and sizes are not altered   | Low        | Low        | Green       | Sam Phyll   | Project Manager | Closed   | sam.phyll@hastings.gov.uk | 01/09/21 14:43  |           |                         | Tackling Climate Change |                         |                         |  |
| R052    | Risk      | Project/Work stream          |                       | 12/10/21     | Installation of system damages roof  | Financial/legal implications   | potential repair costs     | Low        | Medium   | Green    | use a sign off procedure where the installer, us, and business owner inspect the work area before, during, and after installation and sign off the work area as undamaged, or report any damage identified before access is struck and before the issues become serious. If an issue arises post install then utilise either our own insurance or the installation companies insurance to repair. | Low        | Low        | Green       | Sam Phyll   | Project Manager | Pending  | sam.phyll@hastings.gov.uk | 12/10/21 12:37  |           |                         |                         | Tackling Climate Change |                         |  |
| R053    | Risk      | Project/Work stream          |                       | 12/10/21     | Fire resulting from solar panel installation   | financial/legal implications   |                            | Low        | High     | Yellow   | Have the systems designed and installed by companies with £2 million PI and £10 million Public Liability Insurance. Use only MCS approved products for the solar side, and recognised and internally approved brands for the main electrical items  | Low        | Low        | Green       | Sam Phyll   | Project Manager |          | sam.phyll@hastings.gov.uk | 12/10/21 12:37  |           |                         |                         | Tackling Climate Change |                         |  |
| R054    | Risk      | Project/Work stream          |                       | 12/10/21     | Fire not resulting from solar panel installation   | financial  |                            | Low        | High     | Yellow   | Ensure installation is not restrictive to firefighters attending the scene: cabling away from access and egress points, where possible equipment located in mains cupboards, consider firefighters relays if DC cabling through building. Ensure system is insured  | Low        | Low        | Green       | Sam Phyll   | Project Manager |          | sam.phyll@hastings.gov.uk | 12/10/21 12:37  |           |                         |                         |                         | Tackling Climate Change |  |
| R055    | Risk      | Project/Work stream          |                       | 12/10/21     | Building not structurally suitable for installation  | officer time, cost of survey   | cost of structural survey  | Low        | Medium   | Green    | inspect the roof area as much as possible during survey stage. Ensure all paperwork is stated as dependent on structural survey. Have the structural survey as the first step on the installers timeframe.  | Low        | High       | Yellow      | Sam Phyll   | Project Manager |          | sam.phyll@hastings.gov.uk | 12/10/21 12:43  |           |                         |                         |                         | Tackling Climate Change |  |
| R056    | Risk      | Finance/Project/Work stream  |                       | 12/10/21     | Business does not pay bills owed for the electricity                                       | Lost revenue, legal costs and time   |                            | Low        | Low      | Green    | Carry out a financial analysis of the business prior to agreeing the PPA with the business. Implement standard debt recovery in case of arrears.  | Low        | Low        | Green       | Sam Phyll   | Project Manager |          | sam.phyll@hastings.gov.uk | 12/10/21 12:37  |           |                         |                         |                         | Tackling Climate Change |  |
| R057    | Risk      | Organisation                 |                       | 12/10/21     | Building with system installed on is disposed of as part of the estates strategic review.  | closure of the PPA for that building   | loss of future earnings    | Low        | Medium   | Green    | engage with estates when in discussion about buildings we own, consider an uplift in resale price due to solar panels to recover lost potential income  | Low        | Low        | Green       | Sam Phyll   | Project Manager |          | sam.phyll@hastings.gov.uk | 12/10/21 12:43  |           |                         |                         |                         | Tackling Climate Change |  |
| R058    | Risk      | Project/Work stream          |                       | 12/10/21     | DNO connection not approved  | system will need modifying to fit DNO criteria (eg port limitation for example) or not installed |                            | Low        | Medium   | Green    | DNO application carried out prior to going to tender for the installation, and agreements with installers and businesses not finalised before DNO confirmation received.  | Low        | Low        | Green       | Sam Phyll   | Project Manager |          | sam.phyll@hastings.gov.uk | 12/10/21 12:46  |           |                         |                         |                         | Tackling Climate Change |  |